

A close-up, slightly blurred photograph of a pencil with a red eraser and a sharp lead tip, resting on a sheet of graph paper. A ruler is visible in the upper right corner, showing measurements in centimeters. The overall tone is warm and professional.

FY14 BUDGET PROPOSAL

Public Hearing
February 25, 2013

Fiscal Year 14 Budget Schedule

November 01, 2013.....Manager of Financial Operations distributes FY14 budget information to meet with Budget Leaders

November 13 – November 19, 2012.....Manager of Financial Operations and Superintendent of Schools to meet with Budget Leaders to establish budget priorities

November 26, 2012.....New budget requests due from Budget Leaders

December 06, 2012.....SAC begins budget discussion and begins to review budget

January 03, 2013.....Manager of Financial Operations presents budget drafts to SAC

January 24, 2013.....Finance Subcommittee Members meet with SAC on FY14 budget requests

January 29, 2013.....Finance Subcommittee meeting to discuss FY14 budget

January 31, 2013.....Superintendent to meet with Pepperell Fin. Com. & Board of Selectmen re: FY14 budget

February 06, 2013.....Superintendent to meet with Ashby Fin. Com. & Board of Selectmen re: FY14 Budget

February 07, 2013.....Budget revisions are presented to SAC for feedback and discussion

February 12, 2013.....Superintendent to meet with Townsend Fin. Com. and Board of Selectmen re: FY14 budget

February 14, 2013.....Finance Subcommittee meeting to further discuss FY14 budget

February 25, 2013..... Public Hearing on FY14 budget

February 26, 2013.....Recommended FY14 budget presentation posted online for public viewing

March 06, 2013..... School Budget Presentation Forum

March 11, 2013.....School Committee votes on FY14 budget

May 04, 2013.....Ashby Town Meeting

May 06, 2013.....Pepperell Town Meeting

May 07, 2013.....Townsend Town Meeting (May 9 , 2013 – 2nd night if needed)

District Budget Priorities

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- Maintain educational programs
- Protect class sizes at the elementary levels
- Support 21st century learning goals
- Continue to improve technology infrastructure
- Maintain school facilities
- Continue to provide co-curricular opportunities
- Continue to provide professional development opportunities to align curriculum with Common Core standards and to adhere to new evaluation protocols/procedures



Fiscal Management Goals

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- Develop a budget with the goal of offering appropriate regular & special education programs and services
- Provide adequate classroom supplies, equipment, and professional development opportunities to support the educational program
- Seek levels of funding that will provide high quality education for the students
- Provide funds to maintain the facilities so that they are safe and supportive of learning
- Meet legal mandates
- Provide sufficient funds to improve existing programs and to implement new programs
- Provide sufficient funds to protect and decrease class size

Where does the money (revenue) come from?

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- ❑ Federal Government
- ❑ State Government
- ❑ Local Real Estate Taxes
- ❑ Individual User Fees (athletics, etc.)
- ❑ District Reserves (Excess & Deficiency Account)

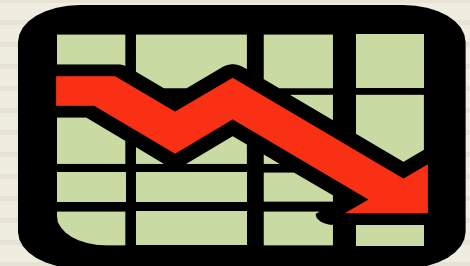


More Specifically:

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Federal/**State** Receipts

- ✓ **Chapter 70**
- ✓ **Chapter 71**
- ✓ **Grants**
- ✓ **Local Funds (assessments primarily from property tax)**
- ✓ **Fees**
- ✓ **District Reserves (E & D)**



6 Factors that Determine Chapter 70 Funds

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- Foundation Budget
 - Enrollment
 - Wage Adjustment Factor
 - Inflation
- Local Contribution
 - Property value
 - Income
 - Municipal Revenue Growth Factor

Chapter 70 Revenue

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FY2003

\$20,184,957

FY2014 (estimated)

\$19,751,668

\$433,289 less in FY14 vs FY03

How do we calculate Annual Assessments?

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Minimum Local Contribution + Town's Share Over Minimum + Transportation Costs

*Calculated using % school attending students from each individual town

House 1

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- House 1 Chapter 70 proposal fully implements the effort-reduction targets **for the first time.**

- 241 communities with excess effort are reduced by 100% of that excess, amounting to \$202 million in lower required contributions.

- 110 communities are below their targets and are moved closer by their municipal revenue growth factors, plus
 - ▣ an additional 2 percent if below by 2.5 to 7.5% (n=44)
 - ▣ an additional 3 percent if below by more than 7.5% (n=20)
 - ▣ The additional contributions total \$28 million.

Caution From DESE



Update on Sequestration:

March 1 is the current deadline for Congress to act to avoid the automatic spending cuts under sequestration, although few will be surprised if the federal budget debate extends into spring and summer. If sequestration occurs, it has been suggested that federal K-12 education spending might be cut in the range of six percent. It is too early to tell how that would translate into individual district allotments for individual programs. Any cuts to education spending won't have an impact until July 1 at the earliest. We urge districts to take a conservative approach in estimating federal grant revenues as you continue your work on Fiscal Year 2014 budgets.

District Reserves (Excess & Deficiency Account)

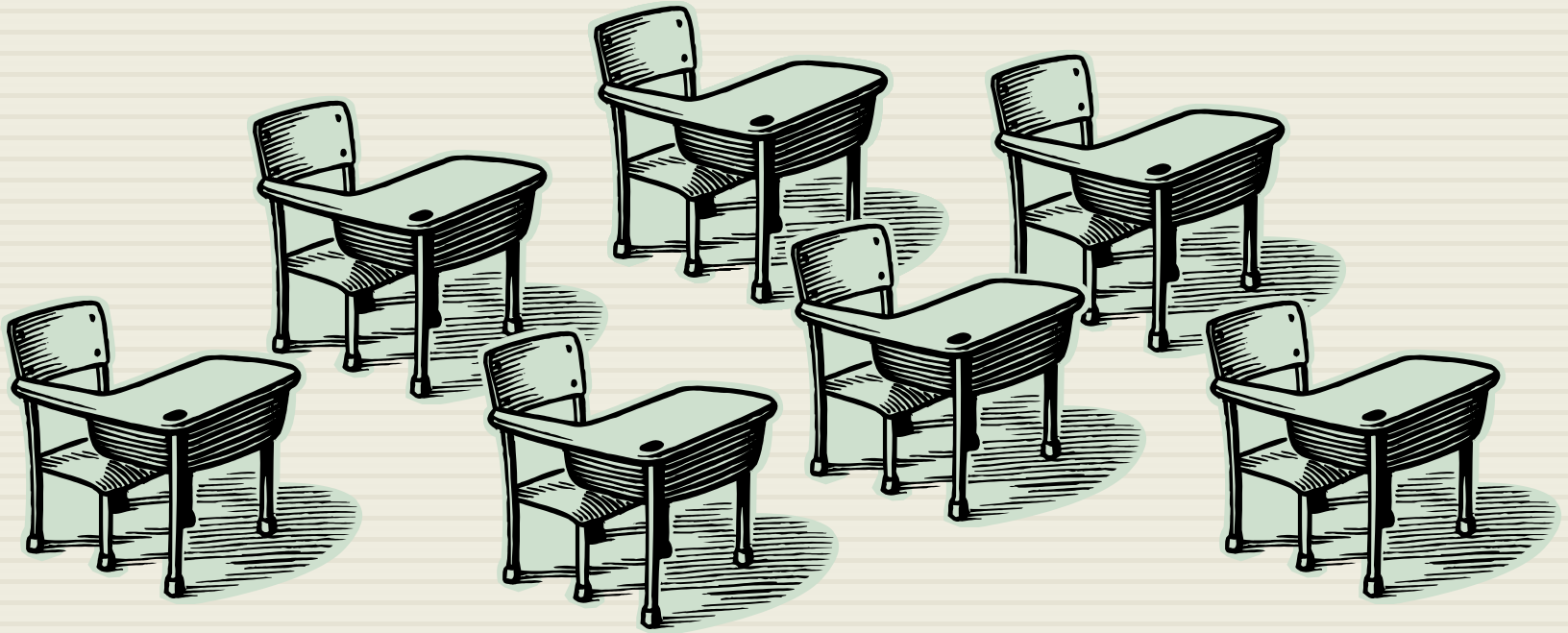
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E & D was used in the FY13 financial plan as an undesignated revenue. The **\$200,000** from the district reserve served to depress school assessments to member towns and allow continuity of educational services.

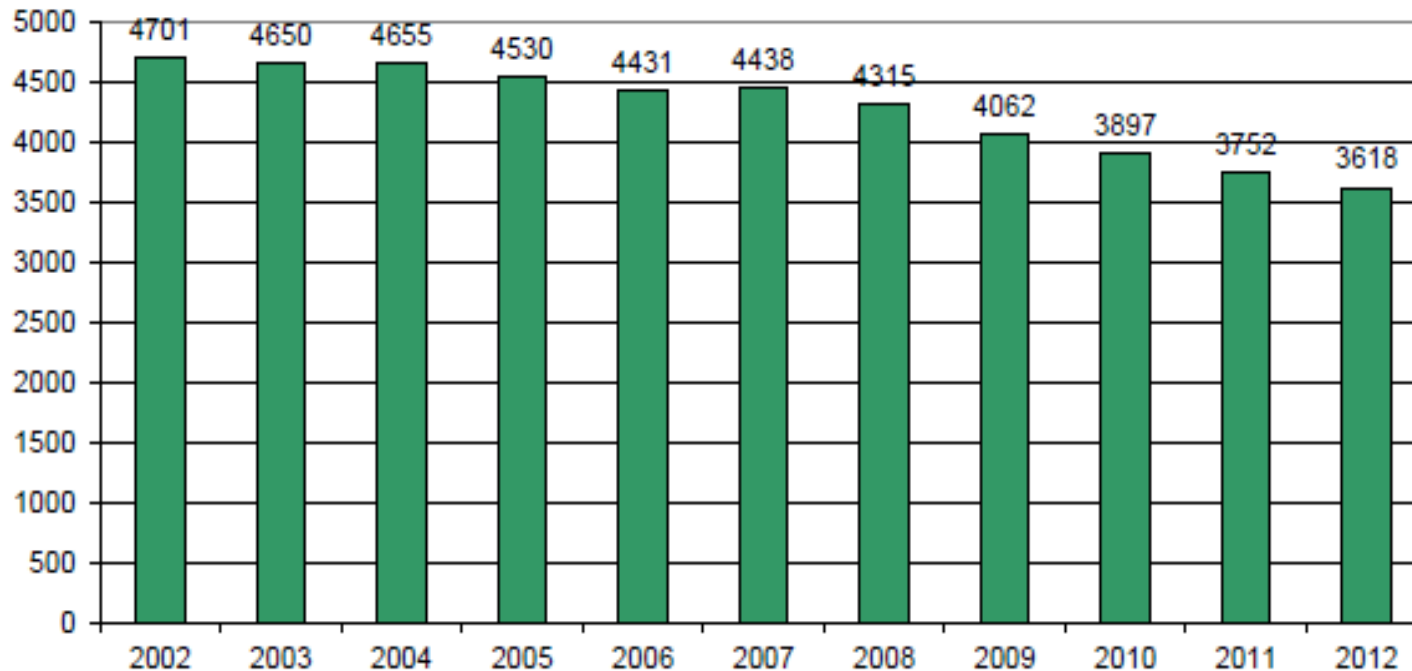
Overall Trends in Enrollment

13



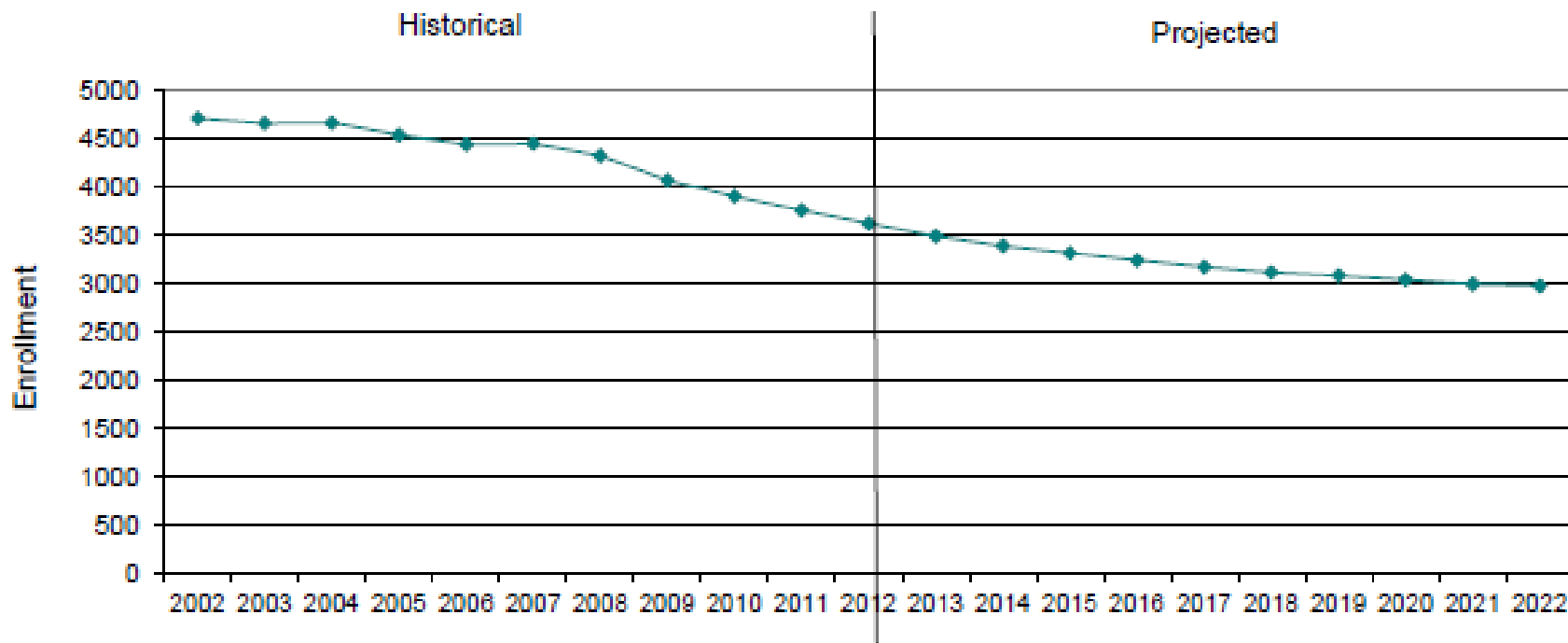
North Middlesex RSD Historical Enrollment

PK-12, 2002-2012



North Middlesex RSD Historical & Projected Enrollment

PK-12, 2002-2022



Calculating Enrollment by Town

FY13

FY14

Ashby:

12.31%

12.54%

Townsend:

38.73%

37.97%

Pepperell:

48.96%

49.49%



School Assessments Include:

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- ❑ Operational Costs
- ❑ Transportation Costs
- ❑ Debt Service

State Aid Revenue

STATE AID REVENUE	% Change 12-13	FY13 Projected	FY14 Projected	Change
	Chapter 70 Aid	0.47%	19,659,168	19,751,668
Chapter 71 Transportation Aid	-7.80%	888,126	818,820	-69,306
Charter Reimbursement	18.95%	81,697	97,178	15,481
Total State Aid Revenue	0.19%	20,628,991	20,667,666	38,675

	% Change	FY13	FY14	
	12-13	Projected	Projected	Change
Total Operating Assessment				
Ashby	-3.87%	2,599,907	2,499,312	-100,594
Pepperell	4.30%	9,982,142	10,411,061	428,919
Townsend	-2.57%	7,857,452	7,655,736	-201,716
Total Operating Assessment	0.62%	20,439,500	20,566,110	126,609

	% Change	FY13	FY14	
	12-13	Projected	Projected	Change
Transportation Assessment				
Ashby	5.72%	225,293	238,172	12,879
Pepperell	4.90%	895,943	939,856	43,912
Townsend	1.77%	708,675	721,189	12,515
Total Transportation Assessment	3.79%	1,829,911	1,899,217	69,306

	% Change	FY13	FY14	
	12-13	Projected	Projected	Change
TOTAL LOCAL REVENUE				
Ashby	-3.10%	2,825,199	2,737,484	-87,715
Pepperell	4.35%	10,878,085	11,350,917	472,832
Townsend	-2.21%	8,566,127	8,376,926	-189,201
Total Local Revenue	0.88%	22,269,411	22,465,327	195,915

TOTAL PROJECTED REVENUE SOURCES	0.44%	44,837,082	45,034,706	197,624
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Elementary Class Sizes

Actual vs. Projected

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SPAULDING MEMORIAL SCHOOL

GRADE	CURRENT # STUDENTS FY 13	CURRENT # TEACHERS FY 13	AVERAGE CLASS SIZE FY 13		PROJECTED # STUDENTS FY 14	# TEACHERS NEEDED FY 14	AVERAGE CLASS SIZE FY 14		DIFFERENCE
KINDERGARTEN	97	4	24-25		100	4	25		0
GRADE 1	103	5	20-21		95-100	5	20		0
GRADE 2	79	4	19-20		103-105	5	20-21		+1
GRADE 3	104	5	20-21		79-80	4	19-20		-1
GRADE 4	97	4	24-25		104-105	5	20-21		+1

VARNUM BROOK SCHOOL

GRADE	CURRENT # STUDENTS FY 13	CURRENT # TEACHERS FY 13	AVERAGE CLASS SIZE FY 13		PROJECTED # STUDENTS FY 14	# TEACHERS NEEDED FY 14	AVERAGE CLASS SIZE FY 14		DIFFERENCE
KINDERGARTEN	128	5	25-26		128	5	25-26		0
GRADE 1	127	6	21-22		128	6	21-22		0
GRADE 2	120	6	20		127	6	21-22		0
GRADE 3	127	6	21-22		120	6	20		0
GRADE 4	163	7	22-23		127	6	21-22		-1

ASHBY ELEMENTARY SCHOOL

GRADE	CURRENT # STUDENTS FY 13	CURRENT # TEACHERS FY 13	AVERAGE CLASS SIZE FY 13		PROJECTED # STUDENTS FY 14	# TEACHERS NEEDED FY 14	AVERAGE CLASS SIZE FY 14		DIFFERENCE
KINDERGARTEN	65	3	22		38	2	19		-1
GRADE 1	39	2	20		65	3	22		+1
GRADE 2	34	2	17		39	2	20		0
GRADE 3	44	2	22		34	2	17		0
GRADE 4	29	2	15		44	2	22		0

Middle School Class Sizes

Actual vs. Projected

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NISSITISSIT MIDDLE SCHOOL

GRADE	CURRENT # STUDENTS FY 13	CURRENT # TEACHERS FY 13	AVERAGE CLASS SIZE FY 13		PROJECTED # STUDENTS FY 14	# TEACHERS NEEDED FY 14	AVERAGE CLASS SIZE FY 14		DIFFERENCE
GRADE 5	161	6	26.8		163	6	27.1		0
GRADE 6	129	6	21.5		161	6	26.8		0
GRADE 7	163	6	27.1		130	6	21.6		0
GRADE 8	169	6	28.1		163	6	27.1		0

HAWTHORNE BROOK MIDDLE SCHOOL

GRADE	CURRENT # STUDENTS FY 13	CURRENT # TEACHERS FY 13	AVERAGE CLASS SIZE FY 13		PROJECTED # STUDENTS FY 14	# TEACHERS NEEDED FY 14	AVERAGE CLASS SIZE FY 14		DIFFERENCE
GRADE 5	136	6	23		127	6	21		0
GRADE 6	157	6	26		136	6	23		0
GRADE 7	132	6	21		157	6	26		0
GRADE 8	161	6	27		132	6	21		0

Massachusetts Department of Education
FY 12 Expenditures Per Pupil by Function, All Funds – Summary
NORTH MIDDLESEX REGIONAL SCHOOL DISTRICT

	General Fund Appropriations	Grants, Revolving & Other Funds	Total Expenditures All Funds	Function As pct of Total	NM Expenditure Per Pupil	State Average Per Pupil
Administration	1,244,687	0	1,244,687	2.72	329.25	471.03
Instructional Leadership	2,025,770	23,121	2,048,891	4.48	541.98	850.53
Classroom and Specialist Teachers	14,597,024	1,467,909	16,064,933	35.14	4,249.53	5,114.16
Other Teaching Services	2,988,701	15,920	3,004,621	6.57	794.79	1,031.82
Professional Development	75,536	272,145	347,681	0.76	91.97	237.71
Instructional Materials, Equipment and Technology	947,385	49,401	996,786	2.18	263.67	379.07
Guidance, Counseling and Testing	939,737	0	939,737	2.06	248.58	385.03
Pupil Services	2,866,121	1,254,670	4,120,791	9.01	1,090.04	1,263.13
Operations and Maintenance	3,273,986	128,768	3,402,754	7.44	900.10	1,038.76
Insurance, Retirement Programs and Other	7,162,167	595,072	7,757,239	16.97	2,051.96	2,375.09
Expenditures Within The District	36,121,114	3,807,006	39,928,120		10,562	13,146
Expenditures Outside the District	5,347,074	443,614	5,790,688	12.67	27,653.72	21,457.47
TOTAL EXPENDITURES	41,468,188	4,250,620	45,718,808	100.00	11,458.92	13,658.38

Note: The information presented at the public forum was shown as FY11 and has been replaced by the FY12 data. (Source: DESE)

School District	FY12 PER PUPIL EXPENDITURE (ALL DAY)
Ayer-Shirley	\$13,079.53
Nashoba Regional	\$12,685.52
Fitchburg	\$12,680.50
Groton-Dunstable	\$12,260.68
Littleton	\$12,559.25
Leominster	\$12,232.65
Ashburnham-Westminster	\$12,047.41
Narragansett Regional	\$11,738.11
North Middlesex	\$11,458.92
Westford	\$11,448.92
Lunenburg	\$11,448.16
State Average	\$13,658.38
Vocational School District	FY12 PER PUPIL EXPENDITURE (ALL DAY)
Monty Tech.	\$17,281.29
Nashoba Tech.	\$15,085.38

Note: The information presented at the public forum was shown as FY11 and has been replaced by the FY12 data. (Source: DESE)

Proposed Major Reductions for FY14

24

- 1 HS Administrator (-\$93,234)
- 1 IT Staff Position (-\$60,000)
- Out of District Placements (-\$145,000)
- Reduction in DWS Contracted Services (-\$9,440)
- Elimination of Assistant Superintendent position – Replaced by Director of Curriculum (-\$36,000)
- Coach Stipends (-\$5,000)
- Reduction in vehicle lease (-\$10,000)
- McKinney-Vento Homeless Transportation (-\$10,000)
- Circuit Breaker -Out of District Placements (-\$240,000)

Staff Needs in FY14 Budget

25



- Elementary Schools:
 - ▣ 2.5 ES SPED Paraprofessionals (IEP's): \$43,182
 - ▣ 1 ES English Language Learner (ELL) Tutor: \$25,000
- Middle Schools:
 - ▣ 1 MS Math Specialist: \$65,000
 - ▣ Change MS ELL Tutor to ELL Teacher: \$12,000
- District:
 - ▣ 1 Social Worker: \$55,000
 - ▣ 0.5 Occupational Therapist: \$27,500
 - ▣ 0.5 Speech/Language Pathologist: \$27,500

TOTAL: \$255,182

Program Needs in FY14 Budget

26



- Add HS PDD Program: \$73,000
 - ▣ 1 HS SPED Teacher
 - ▣ 1 Paraprofessional
- Add 18-22 Program: \$25,200
 - ▣ SPED Teacher – Shift in staffing pattern
 - ▣ 1.4 Job Coach

TOTAL: \$98,200

Non-Staff Needs FY14

27



- Enhanced Internet Services: \$10,000
- Sports Uniform Replacement Program: \$10,000

TOTAL: \$20,000

FY14 Staff Requests **NOT** Added

28

- Elementary School:
 - 1 ES Kindergarten Teacher: \$55,000
 - 1 ES Kindergarten Paraprofessional: \$15,000
 - 0.5 ES Guidance: \$27,500
 - 1 ES Reading Specialist: \$60,000
- Middle School:
 - 1 MS Reading Specialist: \$65,000
 - 1 MS Math Specialist: \$65,000
 - 2 MS Classroom Teachers: \$110,000
 - 0.5 MS Guidance: \$27,500
 - 2 MS SPED Teachers: \$110,000

FY14 Staff Requests **NOT** Added

29

- High School:
 - 1 HS Math Teacher: \$55,000
 - 0.6 – 1.0 HS ASL Teacher: \$45,000
 - 1 HS Guidance Teacher: \$55,000
 - Stipend for Advisory Program: \$5,000
- District:
 - 1 Custodian: \$35,000

FY14 Other Requests **NOT** Added

30

- Grade 5 Science Books: \$15,000
- ES & MS Book Rooms for Literacy (5): \$50,000
- CPI Training Costs: \$16,093
- Employee Assistance Program: \$7,100
- HVAC Repairs at VBES & HBMS: \$20,000

Budget	Amount
Fiscal Year 2013 Budget	\$44,837,082
Fiscal Year 2014 Budget	\$45,034,706
% Increase over Fiscal Year 2013	0.44%
\$ Difference	\$197,624

FY 2014 Budget Impact

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- The Administration requests the support of our three member towns on the recommended FY14 budget proposal which is a 0.44% increase and a \$45,034,706 base budget.

Questions/Comments